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 <p>Disposal of Solar PV portfolio to TAGES capital Joint Financial Advisor January 2022</p>	 <p>EUR 400M 4.5yr 3.875% Sustainability-Linked Bond Joint Bookrunner & ESG Structuring Advisor January 2022</p>	 <p>Senior Non Preferred EUR 1bn 0.875% 7NC6 Joint Bookrunner January 2022</p>	 <p>EUR 500M 6yr 1.625% EUR 500M 10yr 2.250% Joint Bookrunner January 2022</p>	 <p>Acquisition Finance Underwriter & Bookrunner February 2022</p>
 <p>EUR 7,1bn Refinancing, Capex Facility e RCF MLA, Underwriter, Bookrunner & Global Coordinator February 2022</p>	 <p>EUR 1bn 10yr 1.375% Green Bond Joint Bookrunner March 2022</p>	 <p>EUR 800M Dunkerque LNG refinancing MLA March 2022</p>	 <p>EUR 1,472M Acquisition financing Arranger March 2022</p>	 <p>EUR 265M Acquisition financing Arranger March 2022</p>
 <p>AT1 EUR 1bn 6.375% PerpNC6.5 Joint Bookrunner March 2022</p>	 <p>Senior Unsecured USD 4.5bn 4 tranche 2y (FXD/FRN), 5y & 10y FXD Joint Bookrunner March 2022</p>	 <p>GBP 545M Refinance Arranger March 2022</p>	 <p>RCF Upsize Arranger April 2022</p>	 <p>GBP 95M Holdco Refinance Arranger April 2022</p>
 <p>EUR 750M 5yr 1.875% EUR 850M 8yr 2.375% EUR 1bn 12yr 2.875% Green Bond Joint Bookrunner May 2022</p>	 <p>EUR 600M 4yr 2.500% Green Bond Global Coordinator & Joint Bookrunner June 2022</p>	 <p>EUR 750M 2.75yr 3.125% EUR 750M 5.25yr 3.750% Green Bond Joint Bookrunner June 2022</p>	 <p>Voluntary Tender Offer on minorities of Mediaset Espana Joint Financial Advisor July 2022</p>	 <p>EUR 212M Rights Issue Joint Bookrunner July 2022</p>
 <p>EUR 2,000M Rights Issue Joint Global Coordinator July 2022</p>	 <p>Acquisition of Long Products business from Outokumpu Sole Financial Advisor July 2022 (announced)</p>	 <p>Combination with Dufry Joint Financial Advisor July 2022 (announced)</p>	 <p>Senior Non Preferred EUR 1bn 5yr 4.750% Green Structuring Advisor & Joint Bookrunner August 2022</p>	 <p>EUR 1,000M PV construction financing MLA August 2022</p>
 <p>EUR 750M 5yr 3.500% Sustainability Bond Joint Bookrunner September 2022</p>	 <p>EUR 1bn 4yr 3.750% Green Bond Joint Bookrunner September 2022</p>	 <p>USD 1.25bn 5yr 5.00% USD 1.25bn 10yr 5.25% USD 500M 100yr 5.375% Joint Lead Manager and Bookrunner October 2022</p>	 <p>USD 1bn 10.5-year Formosa 5.500% Structuring Agent October 2022</p>	 <p>Senior Unsecured EUR 500M, 5NC4 7.5% Joint Bookrunner November 2022</p>
 <p>BTP Italia EUR 11,994M 1.600% due 11/2028 Joint Lead Manager/Dealer November 2022</p>	 <p>EUR 584M Accelerated Bookbuilding on Nexi Joint Bookrunner November 2022</p>	 <p>EUR 12,706M Tender Offer Leading Agent November 2022</p>	 <p>Reinvestment in Fedrigoni Joint Financial Advisor December 2022</p>	 <p>CHF 2,241M Rights Issue Joint Bookrunner December 2022</p>

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